



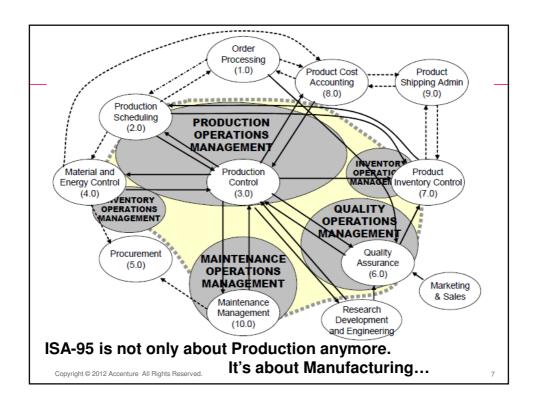
## Why the COO can't sleep...

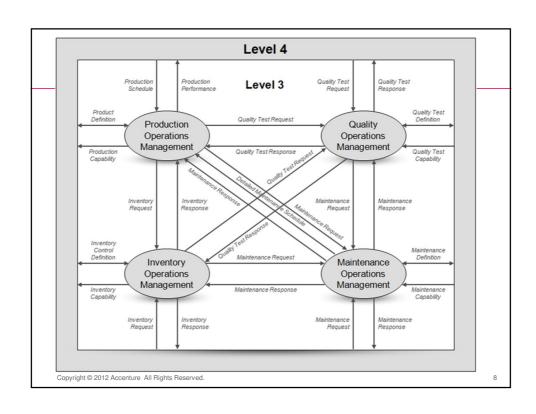


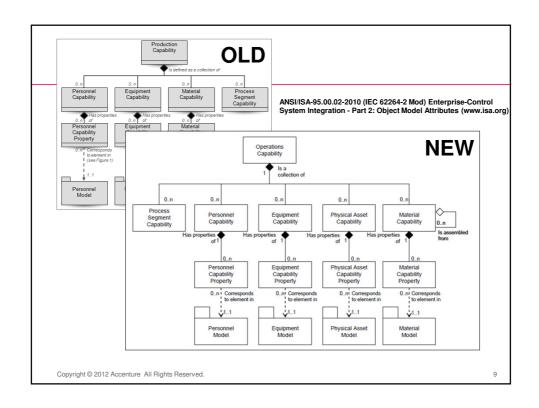
- Which plant?.... All plants!
- which plant?.... All plants!
  Cost of quality => quality department..?
  Safety => maintenance department ...?
  Compliance => compliance officer...?
  Energy costs => Utilities generation...?
- Inventory costs => Warehouse department...?

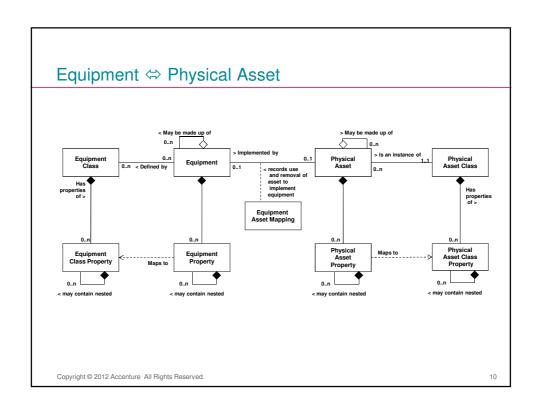


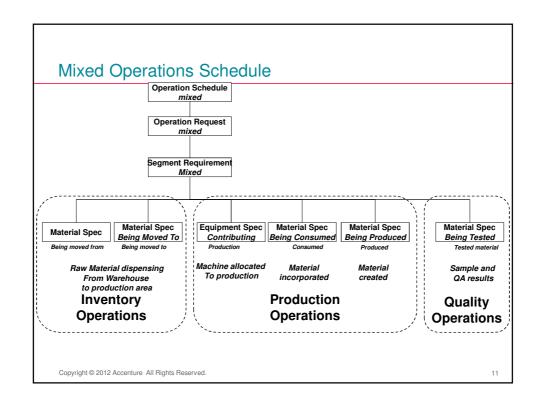
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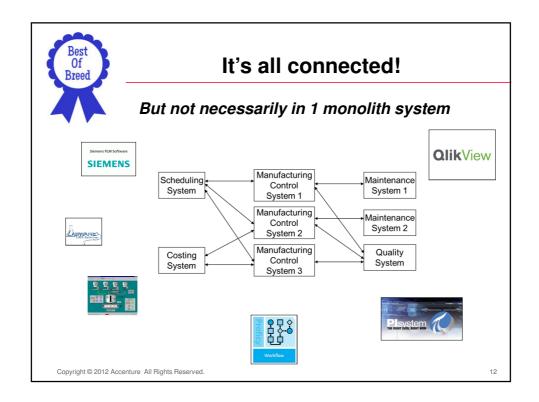


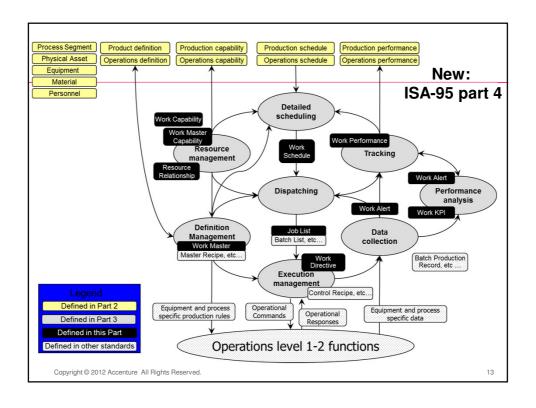


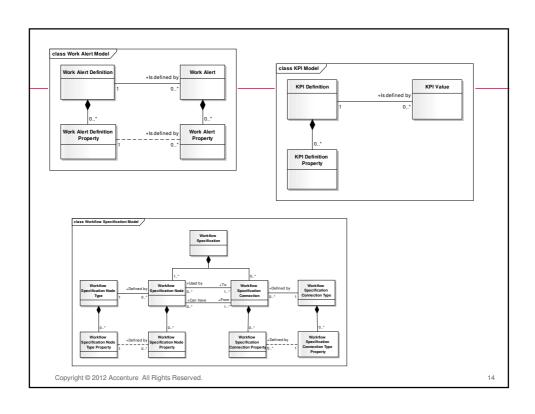


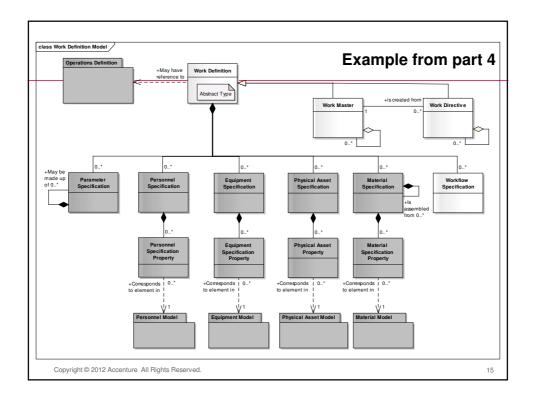












## Summary



- It's not just about MES; all manufacturing activities contribute to a business' results
   Instead of the old ERP days. We're not moving towards 1 monolithic manufacturing system;
   Today it is SOA, web services I
   Best of breed solutions with (ISA95) standardized interfaces



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